

## Derby and Derbyshire CCG Governing Body Meeting in Public Held on 3<sup>rd</sup> September 2020 via Microsoft Teams

## CONFIRMED

Present: Dr Avi Bhatia Dr Penny Blackwell Dr Bruce Braithwaite Richard Chapman Dr Chris Clayton Dr Ruth Cooper Jill Dentith Dr Buk Dhadda Helen Dillistone Ian Gibbard Zara Jones Simon McCandlish Andrew Middleton Dr Emma Pizzey Professor Ian Shaw Dr Greg Strachan Dean Wallace Dr Merryl Watkins Martin Whittle	AB PB BC CC RC JD BD HD IG ZJ SM EP IS GS DW MW MWh	Clinical Chair Governing Body GP Secondary Care Consultant Chief Finance Officer Chief Executive Officer Governing Body GP Lay Member for Governance Governing Body GP Executive Director of Corporate Strategy and Delivery Lay Member for Audit Executive Director of Commissioning Operations Lay Member for Patient and Public Involvement Lay Member for Finance Governing Body GP Lay Member for Primary Care Commissioning Governing Body GP Director of Public Health - Derbyshire County Council Governing Body GP Lay Member for Patient and Public Involvement
<b>Apologies:</b> Dr Steven Lloyd Dr Robyn Dewis Brigid Stacey	SL RD BS	Medical Director Acting Director of Public Health - Derby City Council Chief Nursing Officer
In attendance: Dawn Litchfield Laura Moore Clive Newman Suzanne Pickering Sean Thornton	DL LM CN SP ST	Executive Assistant to the Governing Body / Minute Taker Deputy Chief Nurse Director of GP Development Head of Governance Assistant Director of Communications and Engagement

Item No.	Item	Action
GBP/2021 041	Welcome, Apologies & Quoracy	
	Dr Avi Bhatia (AB) welcomed members to the meeting.	
	Apologies were received as above.	
	It was confirmed that the meeting was quorate.	
GBP/2021/	Questions from members of the public	
042	AB advised that no questions were received from members of the public.	

GBP/2021/ 043       Declarations of Interest         043       AB reminded committee members and visiting delegates of their obligation to declare any interests that they may have on any issues arising at Committee meetings which might conflict with the business of the CCG.         Declarations declared by members of the Governing Body are listed in the CCG's Register of Interests and included with the meeting papers. The Register is also available either via the Executive Assistant to the Governing Body or the CCG website at the following link: www.derbyandderbyshireccq.nhs.uk.         Item 047 - Constitution Changes - Zara Jones (ZJ) and Helen Dillistone (HD) declared a professional interest in this item. It was agreed that they would remain in the meeting and not take part in the conversation. The item will be presented by Dr Chris Clayton (CC).         No further declarations of interest were made and no changes were requested to the Register of Interests.         GBP/2021/ 044       Chair's Report         AB provided a written report, a copy of which was circulated with the papers; the report was taken as read and the following points of note were made:         • All General Practices across Derbyshire are now open and dealing with patients both remotely and face to face as required.         • The recovery and restoration continues and many services are now returning to near pre-COVID levels of activity.         • The CCG is in the process of launching the 'Derbyshire Dialogue' project which will share information and views about how services have been delivered during the pandemic; this will enable conversations between service users and those delivering and commissioning services, and presents an opportunity for membe
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<ul> <li>(HD) declared a professional interest in this item. It was agreed that they would remain in the meeting and not take part in the conversation. The item will be presented by Dr Chris Clayton (CC).</li> <li>No further declarations of interest were made and no changes were requested to the Register of Interests.</li> <li><b>GBP/2021/ Chair's Report</b></li> <li><b>AB</b> provided a written report, a copy of which was circulated with the papers; the report was taken as read and the following points of note were made:</li> <li>All General Practices across Derbyshire are now open and dealing with patients both remotely and face to face as required.</li> <li>The recovery and restoration continues and many services are now returning to near pre-COVID levels of activity.</li> <li>The CCG is in the process of launching the 'Derbyshire Dialogue' project which will share information and views about how services have been delivered during the pandemic; this will enable conversations between service users and those delivering and commissioning services, and presents an opportunity for members of</li> </ul>
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<ul> <li>the public to share their experiences.</li> <li>The pandemic has provided the health and care system with invaluable insights into how services could be delivered differently in future; it is important that these advantages are maintained and built upon.</li> </ul>
Andrew Middleton (AM) queried what is being done to publicise the use of alternative urgent care facilities in order to prevent the level of A&E activity returning to pre-COVID levels. AB confirmed that CC would address this issue in his report.
The Governing Body NOTED the contents of the report
GBP/2021/ Chief Executive Officer's Report
045 CC provided a written report, a copy of which was circulated with the papers; the following points of note were made:
<ul> <li>The CCG is now in Level 3 Escalation therefore today is a near normal Governing Body meeting.</li> </ul>

In Derbyshire to date there have been 675 deaths from COVID-19;
each one represents a personal tragedy for the loved ones they left
behind.
Although the number of cases has now reduced significantly, it is
important to remain vigilant, keeping a watchful eye out for any
resurgence of the disease, with Public Health managing any localised
outbreaks on an individual basis; the work undertaken as a health and
care system has been exemplary.
• The local outbreak response is a good example of the collaborative
working of the local health and care system; this spirit of collaboration
continues as organisations work together to restore and recover health and care services.
<ul> <li>In terms of restoration, the system has performed well overall restoring</li> </ul>
time dependent services, although there are still some areas of
concern which continue to be looked at.
<ul> <li>Work is underway to ensure that the right activity takes place in the</li> </ul>
right place, with A&E, Urgent Care Centres and MIUs being used in
the right way. The situation is being carefully monitored with the
CCG's Communications Team supporting promotion.
• 'NHS 111 First' is a national pilot promoting the use of 111 in the first
instance, unless it is a '999' situation. This approach is starting to see
significant results. The CCG is working with DHU to implement it in
Derbyshire during October and a Governing Body update will be
provided in due course. This promotes the concept of care being
provided in the right place, at the right time, in the right setting.
Cancer referrals are now improving to pre-COVID levels and the time
taken from referral to treatment of confirmed cases has demonstrated
a marked improvement; work is ongoing to monitor and improve these
important measures further.
Waiting lists for patients waiting over 52 weeks for treatment are being
closely monitored in order to reduce them to pre-COVID levels as
quickly as possible.
The CCG will be enacting its winter and flu plans shortly; these will be     an acially aimitiant this was as it must around the system for a
especially significant this year as it must prepare the system for a
<ul> <li>number of scenarios, including a second wave of COVID-19.</li> <li>The CCG has implemented a programme of internal engagement with</li> </ul>
The CCG has implemented a programme of internal engagement with     its staff, described as "Our Big Conversation." The first topic of
'Inclusion and Diversity' was held during July and feedback will be
provided later in the meeting. The second topic is on 'new ways of
working' and will incorporate experiences of virtual working over recent
months. Feedback will be provided to the Governing Body in due
course.
Although the specific meetings attended by CC were not listed in
Section 2, the themes of the meetings attended were provided for
information. Predominately these comprised of system conversations
and managing the system response, working with NHSE/I, Local
Authorities and the Local Resilience Forum. These themes are likely to
continue with additional partnership working as broader system
working is embraced going forward.
Section 3 – Provides information on national developments, research
and reports national updates for completeness.
Section 4 – Includes local news updates for Derbyshire. CC
particularly thanked Dr Merriman for her work promoting the cancer
care messages.
Martin Whittle (MWh) stated that a third of the nonvelotion of England are
Martin Whittle (MWh) stated that a third of the population of England are

GBP/2021/ 046	DDCCG Annual Report and Accounts 2019/20	
	CC introduced this item, formally noting his thanks to all colleagues who have worked on the Annual Report and Accounts; a link was provided in the meeting papers to allow access to the papers.	
	This documents offer a significant look back at 2019/20 and what this will mean going forward for 2020/21. COVID-19 is not detailed greatly due to its timing; it was not until mid-March that the CCG received instructions to implement safety measures. Key points of note include:	
	<ul> <li>2019/20 was a challenging year; it was the first year as a newly merged, single CCG for Derbyshire, which was a significant move in terms of the creation and running of a new CCG. The way the report reads is testament to how well this was done.</li> <li>Although there were significant operational and financial challenges,</li> </ul>	
	<ul> <li>the CCG met the challenge set out by NHSE to deliver sustainability funding into Derbyshire.</li> <li>The CCG continued to support the development of the STP and Joined Up Care Derbyshire approach and continued to make significant influences in key areas including the Integrated Care</li> </ul>	
	<ul> <li>System (ICS) and supporting the development of Places and PCNs.</li> <li>The CCG upped its game in terms of the engagement challenge; it was a successful year for both the Engagement Committee and Citizen's Panel.</li> </ul>	
	• GP membership engagement is important to the CCG, both during the pandemic and going forward; the transition from 4 CCGs into 1 has worked well, however there is still work to be done. The role of the CCG with its membership is different to the work with PCNs and GP provider development.	
	<ul> <li>Next steps will include the CCG having to make some difficult decisions, thinking about potential efficiencies, ensuring value for money for all spends, and supporting change in the system.</li> <li>No significant internal control weaknesses were identified by Internal</li> </ul>	
	<ul> <li>or External Auditors within the Governance Statement, with significant assurance being provided by the Head of Internal Audit Opinion.</li> <li>The CCG did not work in isolation; during 2019/20 it worked more</li> </ul>	
	collaboratively as a whole system with partner organisations. 2019/20 was a catalyst for 2020/21, which will be an important year.	
	Richard Chapman (RCp) provided an overview of the Annual Accounts for 2019/20. The following points of note were made:	
	<ul> <li>DDCCG was allocated £1.678bn of which £1.655bn was for the health service programme budget.</li> <li>£23.4m was allocated to the CCG allowance for running costs, of</li> </ul>	
	<ul> <li>which £17.1m was spent; this equates to 1% of the total budget.</li> <li>External Audit Opinion demonstrates that the accounts were a true review of the CCG's affairs and that they were properly prepared in</li> </ul>	
	<ul> <li>accordance with the required guidelines.</li> <li>Net operating expenditure for the financial year was £1.678bn; however transfers by absorption from the 4 predecessor CCGs of £90.7m resulted in a total net recognised expenditure of £1.769bn for the financial year.</li> </ul>	
	<ul> <li>DDCCG had non-recurrent assets of £442k for IT equipment.</li> <li>Changes in taxpayers' equity for 2019/20 equate to a £90.7k loss as a</li> </ul>	

	<ul> <li>result of inheriting the 4 previous CCG's liabilities.</li> <li>Cash flow demonstrated a £117k cash balance as at 31<sup>st</sup> March 2020.</li> </ul>	
	MWh confirmed that the Engagement Committee has operated well as a system committee. There was a move to suggest having separate agendas however this was not agreed and it continues to work as one committee. The message given out to public is that this is genuinely seen as a health service for the population. The Foundation Trust Governors are committed to system working; building this in to the development of the ICS would be helpful.	
	AM confirmed that the System Finance Oversight Group is scheduled for tomorrow with a push being made to work hard on launching system working. It was positive to note that the Trust Governors are committed to working in this way.	
	AB considered this to be a positive report, moving from 4 CCGs into 1 and also moving from office to home working so quickly during the pandemic. He thanked colleagues for producing this report.	
	The Governing Body RECEIVED NHS DDCCG's Annual Report and Accounts 2019/20 for information and assurance	
GBP/2021/	Constitution Changes	
047		
	CC presented this item, noting the professional conflict of interests of HD and ZJ.	
	Further to discussions held at the last meeting on the amendments to the Constitution, in light of the Turnaround Director leaving the organisation and the post no longer being part of the CCG's establishment, a recommendation was made that the membership and quoracy of the Governing Body be reviewed whilst continuing to maintain a balance of Lay Member and Clinical majority. A Lay Member and Clinical majority when making a decision would result in the total number of Lay Members and Clinicians together being greater than the total number of CCG Officers/Executives.	
	A proposal was made to bring into the voting position the Executive Director for Commissioning Operations and the Executive Director for Corporate Strategy and Delivery. In terms of quoracy it was agreed that the quoracy arrangements would remain unchanged with other Executive Directors not forming part of the quoracy arrangements, as set out in Option 1. In order to ensure quoracy going forward rigorous and robust attendance is required by all members.	
	It was noted that deputies attending meetings on behalf of the Executive Directors already forms part of the Constitution; this remains unchanged.	
	Jill Dentith (JD) thanked CC for presenting this item concisely and Suzanne Pickering (SP) for developing the proposals. This issue was discussed at the Governance Committee by its Lay Members, bearing in mind any potential conflicts of interest of members; the Committee Lay Members recommended that the Governing Body supported the proposal put forward.	

	The Governing Body:	
	<ul> <li>AGREED the inclusion of the Executive Director of Commissioning and Executive Director of Corporate Strategy and Delivery as voting members of the Governing Body.</li> <li>AGREED for the Governing Body quoracy to remain as Option1.</li> </ul>	
GBP/2021/ 048	NHS People Plan	
	HD presented a summary of the NHS People Plan with the key actions identified. Many organisations have already started to think about its key features in order to create inclusivity and a strong sense of belonging for their staff. Although this Plan features in this financial year, it is the intention that it will be a 10 year Plan to strive for change.	
	All NHS employers are obligated to have their own People Plan in response to the national Plan. The final date for submission for the Derbyshire System Plan is 30 <sup>th</sup> September 2020. The response will be shared with the People and Cultural Board, of which HD is a member. Each area of the Plan sets out actions for employers, national bodies and systems; a summary of the RAG rated actions for DDCCG was provided for information, particularly noting the priority areas for implementation. These areas include ensuring all staff, but particularly those that are vulnerable, have risk assessments, have ongoing health and wellbeing conversations to help decrease work related stress, are mindful of the hours worked and promote flexible working, and understand the new ways of working and being supportive of these.	
	HD provided an overview of the report giving the high level themes for information.	
	AM was impressed with the importance attached to this plan and was pleased that HD is leading on this for DDCCG in the system space. There will be a lot more interest in working for NHS; this is a major recruitment opportunity to find potential employees for the NHS and care system.	
	AM also enquired if the CCG had enough resources to cover everything required of this plan. With reference to Governing Body members working flexibly, he requested if they are not currently doing this they need to be told how to do it.	
	AM gave an example of Afro-Caribbean apprentices being specifically recruited to the accountancy and legal professions with permission from the Equalities Act and asked if this is something that the CCG should be considering to increase BAME staff numbers. HD confirmed that the CCG already has some apprenticeships which it will continue to support. In order to ensure that it provides opportunities for a diverse range of applicants it needs to be seen as an attractive employer that is companionate and has its staff at its heart. More than before the NHS is a people service. All leaders need to take responsibility for this agenda for which there is wide interest and involvement. HD confirmed that there does not appear to be a capacity issue at the moment. There is a lot of support for the flexible working approach from which there are huge benefits including increased productivity, efficiency and work/life balance which the CCG does not want to lose going forward.	

	Dr Merryl Watkins (MW) considered this to be a good report but questioned the amount of opportunity for staff to be physically active, with some NHS staff being healthy whilst others are not exercising at all; there is a need to promote healthy opportunities and she was disappointed that this had not already been started. HD advised that pre-COVID the CCG had active social groups which encouraged lunchtime walking, teams were supported to take breaks when possible and Occupational Health teams undertook staff health checks. This is a good point to encourage whilst staff are working flexibly and have fallen into different habits. It was considered that staff should be encouraged to set prompts to take regular breaks away from their workstations.	
	JD reflected that this is a comprehensive and helpful report but the CCG needs to be mindful to cross reference it with the outcomes from 'Our Big Conversation' and staff surveys from this year and last year.	
	With regard to ensuring Governing Body members give flexible working their focus and support, JD queried how this could be evidenced.	
	AM questioned which committee will monitor the progress of the Plan; HD confirmed that Governance Committee would oversee the Organisational Development aspects and the Governing Body would be provided with evidence as to how the Plan is being supported across the organisation.	
	The Governing Body RECEIVED ASSURANCE that the programme of actions as identified in this report fulfils the requirements of employers contained in The NHS People Plan.	
	The Governing Body RECEIVED ASSURANCE that the CCG is a	
	committed partner to the JUCD (Joined Up Care Derbyshire) system response to The NHS People Plan.	
GBP/2021/ 049	response to The NHS People Plan.	
	response to The NHS People Plan. Feedback from Our Big Conversation – Inclusion and Diversity HD informed that the proposal of 'Our Big Conversation' was driven by how the CCG is currently working and wanting to understand what is important to its staff. In July it was launched as a brand for the organisation and endorsed by the Governing Body as a way of engaging with staff on a number of topics. The first topic of conversation was raised to help create an inclusive and diverse organisation and explore staff experiences to share with each other. This coincided with the Black Lives Matter movement and ran for 1 month, through many different engagement methods. Feedback was provided to staff via the weekly Team Talk, which over 300 staff dialled into. The comments have been kept true to what was actually said. HD provided an overview of the	

work with many staff signed up to talk to people about their experiences in order to better help thinking and leadership going forward.           Positive feedback was received including a good gender mix at senior levels within the CCG, the sociable, approachableness of the organisation and the fact that it is committed to mental health.           Recommendations have made following on from the report. The forum continues to work through the action plan, which has been presented to the Senior Leadership Team.           AM commented that the Birmingham Trusts had no BAME members in their Executive Teams: he enquired what the percentage would look like for DerbyShire. HD advised that the population of Derby City is culturally higher with 17% of the population being of BAME origin; this is less in Derbyshire. County. The CCG needs to ensure that when recruiting to posts there is a diverse representation on all panels. There is a commitment by the CCG to recruit to the broadest community possible.           The Governing Body was impressed how quickly the 'Big Conversation' had been turned around from an idea into a report. HD agreed with this and advised that much of the work was done by the Communications Team which had analysed the work and pulled it together.           The Governing Body NOTED the inter-relationship between the action plan. and The NHS People Plan (covered under a separate agenda item at this meeting).           GBP/2021/ 050         Finance Report – Month 4           Gam cace as the group of the verse of the verse of the data and advised is not related to individual areas.           The Governing Body NOTED the inter-relationship between the action plan. and The NHS People Plan (covered under a separate agenda item at this meeting).			
<b>GBP/2021/</b> 050       Finance Report – Month 4         Richard Chapman (RCp) presented the Month 4 Finance Report. The following points of note were made: <ul> <li>There is a temporary financial regime in place for the period 1<sup>st</sup> April to 31<sup>st</sup> July 2020.</li> <li>At Month 4 the year to date overspend is £6.418m, this includes £6.3m for the servicing of COVID-19 requirements; the CCG has since received funding for this to enable it to breakeven for the 4 month period. Under normal circumstances this funding would be traceable to its net purpose however this is not the case as the funding received is not related to individual areas.           Technically the CCG is overspent on running costs as an error was made in their calculation;         Some expected amendments to the allocations have still not been received.           Month 5 reporting guidance is now available.         In this uncertain environment risk management is being</li></ul>		<ul> <li>order to better help thinking and leadership going forward.</li> <li>Positive feedback was received including a good gender mix at senior levels within the CCG, the sociable, approachableness of the organisation and the fact that it is committed to mental health.</li> <li>Recommendations have made following on from the report. The forum continues to work through the action plan, which has been presented to the Senior Leadership Team.</li> <li>AM commented that the Birmingham Trusts had no BAME members in their Executive Teams; he enquired what the percentage would look like for Derbyshire. HD advised that the population of Derby City is culturally higher with 17% of the population being of BAME origin; this is less in Derbyshire County. The CCG needs to ensure that when recruiting to posts there is a diverse representation on all panels. There is a commitment by the CCG to recruit to the broadest community possible.</li> <li>The Governing Body was impressed how quickly the 'Big Conversation' had been turned around from an idea into a report. HD agreed with this and advised that much of the work was done by the Communications Team which had analysed the work and pulled it together.</li> <li>The Governing Body RECEIVED the outcome of our first Big Conversation and confirmed agreement to the actions as set out in the action plan.</li> </ul>	
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<ul> <li>undertaken on all expenditure. Forecast assumptions are being worked through thoroughly and measures implemented to mitigate any perceived issues.</li> <li>Going forward a whole system income and expenditure position will be established in order to better manage risk.</li> <li>Scenario models have been produced for the full year position</li> </ul>		<ul> <li>April to 31<sup>st</sup> July 2020.</li> <li>At Month 4 the year to date overspend is £6.418m, this includes £6.3m for the servicing of COVID-19 requirements; the CCG has since received funding for this to enable it to breakeven for the 4 month period. Under normal circumstances this funding would be traceable to its net purpose however this is not the case as the funding received is not related to individual areas.</li> <li>Technically the CCG is overspent on running costs as an error was made in their calculation;</li> <li>Some expected amendments to the allocations have still not been received.</li> <li>Month 5 reporting guidance is now available.</li> <li>In this uncertain environment risk management is being undertaken on all expenditure. Forecast assumptions are being worked through thoroughly and measures implemented to mitigate any perceived issues.</li> <li>Going forward a whole system income and expenditure position will be established in order to better manage risk.</li> </ul>	

	Dr Greg Strachan (GS) queried the credit against One Health Group. RCp	
	advised that One Health Group was paid a fixed monthly amount for months 1 to 4. The intention was for this to be reconciled against activity later in the year however this will not now be possible following notification that NHSE/I have purchased independent sector capacity for the full 12 months meaning the Provider can no longer catch the activity up in the latter part of the year. A credit is being sought from One Health for payments made to them over and above the actual activity carried out and they will revert to a PbR contract for the remainder of the year; they will only be paid for the value of activity provided.	
	The Governing Body NOTED the Finance Report	
GBP/2021/ 051	Finance Committee Assurance Report – August 2020	
	Andrew Middleton (AM) provided a verbal update following the Finance Committee meeting held on 27 <sup>th</sup> August 2020. The following points of note were made:	
	<ul> <li>He confirmed that RCp was accurate despite the uncertainty of the details currently available.</li> <li>The Finance Team is adept at understanding the knowns and unknowns and uncertainties and lack of information; it is poised to respond once it receives any further information.</li> <li>The importance of making the System Finance Oversight Group work cannot be overestimated. It is important in terms of incentives and penalties to get back to a system based business; this is the way forward for the future.</li> <li>Concern was expressed that the system entered the year with a deficiency of £190m; this has not gone away but the focus has understandably been on other matters. AM asked what has happened to the underlying efficiency scenario. There are concerns as to whether Acute providers will be able to make efficiencies due to having to operate the restrictive COVID-19 hygiene requirements. The approach to addressing this challenge will be different going forward, with organisations encouraged to enter into the system dialogue; hopefully the system will be less about transactional changes and more about a transformational dialogue at a system level to help intrinsically redesign pathways.</li> </ul>	
GBP/2021/ 052	Engagement Committee Assurance Report – July 2020	
	Martin Whittle (MWh) presented the Engagement Committee Assurance Report for the meeting held on 29 <sup>th</sup> July 2020. It was noted that the August Engagement Committee meeting was cancelled. The following points of note were made:	
	<ul> <li>The Committee received papers on the 'new normal' going forward.</li> <li>The Committee was updated on the processes being followed to assure service changes occurring during the pandemic are effective and to inform the potential ability for them to be retained or restored to their previous state. It was helpful to understand this process in order to inform future consultation models.</li> </ul>	

	<ul> <li>Assurance was provided through legal advice on the types of engagement and consultation used during the COVID pandemic with normal consultation processes not being possible. The advice confirmed that it was possible to successfully engage and consult during this period, with due regard for any adaptations that might be required in order to fulfil the responsibilities of the CCG and system.</li> <li>The Governing Body NOTED the contents of this report for assurance purposes</li> </ul>	
GBP/2021/ 053	Primary Care Commissioning Committee Assurance Report – August 2020	
	Professor Ian Shaw (IS) provided an update on the discussions held at the Primary Care Commissioning Committee meeting held on 26 <sup>th</sup> August 2020. The following points of note were made:	
	• The Finance Report presented to the Committee demonstrated a deficit as the COVID-19 response funding is still awaited; once received this will significantly alleviate the situation.	
	The Governing Body NOTED the contents of this report for assurance purposes	
GBP/2021/ 054	Quality and Performance Committee Assurance Report – August 2020	
	AM provided an update on the discussions held at the Quality and Performance Committee meeting held on 27 <sup>th</sup> August 2020. The following points of note were made:	
	• AM was impressed by the reporting and level of understanding that the responsible officers have on areas of work under the Quality and Performance agenda. These are very challenging times but there is a great team in place to cope with this challenge.	
	The Governing Body NOTED the key performance and quality highlights and the actions taken to mitigate the risks	
GBP/2021/ 055	Governing Body Assurance Framework (GBAF) – Quarter 1 – 2020/21	
	HD advised that the GBAF provides a structure and process that enables the organisation to focus on any strategic/principal risks that might compromise the CCG in achieving its strategic objectives. It also maps out both the key controls in place to manage the objectives and associated strategic risks, and helps to provide the Governing Body with sufficient assurance on the effectiveness of the controls.	
	HD sought agreement for the GBAF 2020/21, a working draft of which was presented to the Governing Body last month, in order to ensure that it had oversight of the development of the report. Further work has been undertaken on the report and the CCG's Corporate Committees have held discussions into its development.	

	Five strategic ricks were agreed by the Coverning Body at the previous	
	Five strategic risks were agreed by the Governing Body at the previous meeting, with Executive Leads allocated to each one. The working up of the details around the risk score was agreed by the responsible Committee. Formal approval and agreement was requested of this report which will be implemented for the remainder of the year.	
	BD requested that Committees consider the section 'what success would look like and how this would be managed' and fully complete it for each strategic risk.	
	The Governing Body AGREED the 2020/21 Quarter 1 (April to June) Governing Body Assurance Framework.	
GBP/2021/ 056	Integrated CCG Corporate and COVID-19 Risk Register Integration Report	
	HD presented this report which describes the process used to develop and amalgamate the Corporate and COVID-19 Risk Registers in order to provide an Integrated Risk Report to be worked through by the CCG's Corporate Committees. One new risk was proposed:	
	<u>Risk 29</u> - There is a risk of significant reputational damage to the CCG where contracts have been in place and the current contract management arrangements do not provide assurance that Providers are compliant with the Data Security and Protection Toolkit. This risk has been scored at a very high 20 (probability 5 x impact 4).	
	The Governing Body:	
	<ul> <li>RECEIVED the integrated CCG operational and COVID-19 Risk Register.</li> <li>APPROVED the closure of risks 8, 13, 15, 18, 24, 36, 38, 41, 43, 45, COVID 03 and COVID 13 as agreed at the CCG's Corporate</li> </ul>	
	Committees. <ul> <li>APPROVED the new risk 29.</li> </ul>	
GBP/2021/ 057	Ratified Minutes of DDCCG's Corporate Committees:	
	<ul> <li>Primary Care Commissioning Committee – 22<sup>nd</sup> July 2020</li> <li>Quality and Performance Committee – 30<sup>th</sup> July 2020</li> </ul>	
	The Governing Body RECEIVED and NOTED these minutes	
GBP/2021/	South Yorkshire and Bassetlaw Integrated Care System JCCCG	
058	minutes and meeting papers	
	The Governing Body RECEIVED and NOTED these papers	
GBP/2021/ 059	Minutes of the Governing Body meeting held on 6 <sup>th</sup> August 2020	
	The minutes of the above meeting were agreed as a true and accurate record.	
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e action log will be updated and amended accordingly. ward Planner Governing Body NOTED the Planner for information.		
e Governing Body NOTED the Planner for information.		
/ Other Business		
ne raised.		
DATE AND TIME OF NEXT MEETING		
Thursday 1 <sup>st</sup> October 2020 – 9.30am to 11.15am via Microsoft Teams		
	OF NEXT MEETING	

Signed by: .....Dr A Bhatia.....Dr A Bhatia.....Dr A Bhatia.....Dr A Bhatia.....Dr A Bhatia.....Dr A Bhatia.....